

EXAM PREPARATION FOR PMI CERTIFICATION OF PROJECT MANAGEMENT PROFESSIONAL (PMP)

COURSE OVERVIEW

Research indicates that employers will need to fill nearly 2.3 million new project-oriented roles each year through 2030. This means skilled project managers are in high demand. The course aligns with the PMP Exam Content Outline and satisfies the 35 training hours required to apply for the PMP certification. The learning topics come directly from the PMP® exam content outline (ECO). This course will help you refresh your project management knowledge and includes new content on agile and hybrid approaches. The course is sequenced to reflect a typical way of performing a project, indicating predictive, adaptive and hybrid approaches consistently throughout implementation.

TARGET COMPETENCIES

- Project management and Process groups.
- Agile project management (Adaptive and Hybrid).
- Leading and supporting teams.
- Creating Business Value.
- Strategic Alignment with organizational culture and Change Management.
- Scope Management.
- Schedule Management.
- Resources Management.
- Budget Management.
- Risks Management.
- Quality Management.
- Integrating project plans.

TARGET AUDIENCE

The Project Management Professional (PMP) training course is designed for Individuals interested in PMP certification, project managers, project coordinators, project practitioners, members of project office, project sponsors, functional managers and executives. This course is worth 35 PDUs.

COURSE OBJECTIVES

By completely attending this course, participants will be able to:

- Determine appropriate project methodology/methods and practices.
- Plan and manage budget, resources, procurement, schedule, and scope.
- Plan and manage project/phase closure or transitions.
- Plan and manage quality of products/deliverables.
- Plan and manage project compliance.
- Assess and manage risks.
- Engage, Mentor, and Collaborate with stakeholders.
- Engage and support virtual teams.
- Establish project governance structure.
- Execute project with the urgency required to deliver business value.
- Manage communications, changes, issues, and project artifacts.
- Integrate project planning activities.
- Build and lead a team, Empower and Support team performance.
- Address and remove impediments, obstacles, and blockers for the team.
- Negotiate project agreements.
- Evaluate and deliver project benefits and value.
- Evaluate and address external business environment changes.
- Support organizational change.
- Ensure knowledge transfer for project continuity.

To register or for complete course Information

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COURSE METHODOLOGY

Course methodology is designed to encourage maximum participation by all delegates. We will use best practices and benchmarks, and design interactive activities via discussion, small group work, exercises, and feedback to display proficient knowledge and skills.

COURSE OUTLINE

INTRODUCTION

- Project Management Importance and Foundational Elements.
- Projects Driving Change and Creating Business Value.
- Relationship among Portfolios, Programs and Projects.
- Organizational Project Management (OPM).

BUSINESS ENVIRONMENT

- Foundation & Principles.
- The Agile mindset.
- Strategic Alignment (OPAs and EEFs).
- Business Management Skills.
- Project Benefits and Value.
- Benefit Measurement Methods.
- Organizational Culture and Change Management.
- Organizational Transformation for Project Practitioners.
- Project Governance.
- Project Compliance.

START THE PROJECT

- Identify and Engage Stakeholders.
- Form the Team.
 - Project Manager Role in Adaptive Teams.
 - Hybrid Team Formation.
 - Project Resource Requirements.
 - PMI Code of Ethics and Professional Conduct.
- Build Shared Understanding.
 - Project Vision Statement.
 - Creating a Holistic Understanding of the Project.
 - Project Success Criteria.
 - Project Charter.
- Determine Project Approach
 - Predictive.
 - Adaptive.
 - Hybrid.

PLAN THE PROJECT

- Planning Projects.
- Scope.
- Schedule.
- Resources.
- Budget.
- Risks.
- Quality.
- Integrate Plans.

LEAD THE PROJECT TEAM

- Craft Your Leadership Skills.
- Create a Collaborative Project Team Environment.
- Empower the Team.
- Support Team Member Performance.
- Communicate and Collaborate with Stakeholders.
- Training, Coaching and Mentoring.
- Manage Conflict.

SUPPORT PROJECT TEAM PERFORMANCE

- Implement Ongoing Improvements.
- Support Performance.
- Evaluate Project Progress.
- Manage Issues and Impediments.
- Manage Changes.

CLOSE THE PROJECT / PHASE

- Project/Phase Closure
- Benefits Realization
- Knowledge Transfer

PROCESS GROUP

- Initiation
- Planning
- Executing
- Monitoring and Controlling
- Closing
- Inputs and Outputs
- Tools and Techniques